

Three Board Meeting

October 20, 2026

Annual Cash Flow View (HISTORICAL VIEW)

The budget adopted in July 2026 assumed a surplus of \$1,152,643 and \$1,102,643 net of a reserve of \$50,000. The preliminary unaudited figures for the close of FY2026 shows a possible surplus of:

	Budget	Actual	Total revenue Surplus
Revenues	\$23,768,927	\$24,064,937	= \$296,010*

*This balance does not include the adjustment in tax collection receipts received 60 days into new fiscal year.

Town Proper return of \$471,514 less the \$60,000 promised = **\$411,514**

Board of Education return of \$809,455 less the \$75,000 promised = **\$734,455**

This results in an unaudited possible surplus for FY2028 of **\$1,441,979**.

Total Unassigned Fund Balance Available for FY2028 (REVISED VIEW)

The view above is historically how the surplus has been presented, which only incorporates a portion of the factors that drive the unassigned fund balance. Below is a modified view that reflects the unassigned fund balance accurately.

FY2025 Audited Unassigned Fund Balance	\$3,222,238
FY2026 Unaudited Surplus / (Deficit)	-\$730,172
<u>Budgeted use of unassigned surplus in FY2027</u>	<u>-\$1,102,643</u>
Total Estimated Unassigned Fund Balance Going Into FY2028	\$1,389,423

The unaudited possible **deficit** for FY2026 is **\$730,172**. When combined with the FY2025 audited unassigned fund balance of \$3,222,238 and the budgeted use of surplus in FY27, the projected cumulative unassigned fund balance going into FY2028 is **\$1,389,423**.

The Town adopted a Fund Balance policy in 2009 and updated it in 2017 to retain an unreserved and undesignated fund balance of no less than 8.5% and no greater than 10% of the Town's general fund operating budget including capital improvements, debt and capital reserve.

Fiscal Year 2027 Revenue

The September 30, 2026 tax collection report indicates a 96.79% collection rate of the current year personal property and real estate levy, which represents a revenue shortfall of approximately \$624,121 (assuming our historical 99% collection rate. If the collection rate falls to 98%, the impact would be closer to \$800,000). This shortfall is due to how the collection rate was factored into the mil rate for FY2027 and will be covered by existing surplus and FY2027 cost management efforts.

The Motor Vehicle collection rate as of September 30, 2026 is 93.20%. The Motor Vehicle Supplement Levy has not yet been billed, but we anticipate collections in line with prior years.

The BOE anticipates a decrease in Columbia students which results in a decrease in town revenue of \$9,129 and a decrease of \$36,516 being paid towards debt. The BOE also projects an increase of \$14,000 in pre-school tuition.

Debt Service

The Town's current outstanding long-term debt obligations and short-term borrowing commitments consist of the following:

- 2017 General Obligation Bond – was paid off August 2026 (~\$175,000 saved starting in FY2028)
- 2017 Advanced Refunding Bond (a portion of the 2010 HS Bond) – to be paid off August 2030
- 2021 Advanced Refunding Bond (original 2012 HS/Fire Truck bond) – to be paid off May 2032
- 2026 Short-Term Fire Truck BAN (Bond Anticipation Note)

<i>FY2027 Debt payments</i>	<i>Principal</i>	<i>Interest</i>	<i>Remaining after FY2027 Pmts</i>
2017 General Obligation Bond	\$ 170,000.00	\$ 4,250.00	\$0
2017 Advanced Refunding Bond	\$ 500,000.00	\$ 101,100.00	\$3,248,500.00
2021 Advanced Refunding Bond	<u>\$ 245,000.00</u>	<u>\$ 28,282.50</u>	<u>\$2,564,087.50</u>
Total	\$ 915,000.00	\$ 133,632.50	\$5,812,587.50

2026 Short-Term Fire Truck BAN Considerations

Original Issue Date – 8/29/2023; Original BAN issue - \$630,000 (total cost of truck \$810,000); Remaining principal after 8/2026 issuance: \$595,000

Expenditures

- BAN issuance expenditures FY2024-FY2027: \$49,059.42 (approx. \$12,000/year)
- Interest payments FY2025-FY2027: \$76,960.63
- Principal Payments (FY2027): \$35,000.00

- **Total Expenditures: \$161,020.05**

Possible funding sources:

- Capital Reserve Fund
- Rainy Day Fund – unaudited balance as of 6/30/2026 \$2,334,277.16
- Utilization of portion of unassigned fund balance

Unaudited