

Greater Augusta Utility District Board Agenda

Monday, December 22, 2025, 6:00 PM

22 Arsenal Street District Meeting Room, Augusta, Maine

1. Welcome - Knight
2. Introduce Board members
3. Introduce GAUD employees, consultants and guests
4. Agenda additions
5. Old Business
 - a. Approve meeting minutes - pages 8 -10 - **Motion**
 - b. Rate committee update
 - c. Project updates – pages 5 - 6
 - d. General Manager’s report – page 7
 - e. PFAS “forever chemicals”
 - f. PFAS litigation options update - page 3
6. New business
 - a. Review financial statements - pages 11 - 13 and approve 2026 proposed budgets - O&M and CIP - pages 14 - 27
Motion
 - b. Review liens - None
 - c. Reaffirm rates - **Motion**
 - d. Communications update
 - e. HR update
 - f. Public comment
7. Adjourn - **Motion**

Attendees:

<input type="checkbox"/>	Knight – Chair	<input type="checkbox"/>	Tudman Walker	<input type="checkbox"/>	Sawyer	<input type="checkbox"/>	Begin
<input type="checkbox"/>	Paradis – Clerk	<input type="checkbox"/>	Munson	<input type="checkbox"/>	Taylor	<input type="checkbox"/>	Payne
<input type="checkbox"/>	Corey – Treasurer	<input type="checkbox"/>	Luke	<input type="checkbox"/>	Dennett	<input type="checkbox"/>	Tarbuck

A quorum consists of 4 voting Trustees. The table below reflects my best understanding of current terms.

Name	Role	Term expiration	Original	Years served
Ken Knight	Chair	9/19/2028	11/5/2003	22.1
Bob Corey	Treasurer	11/5/2026	3/17/2016	9.8
Pat Paradis	Clerk	1/5/2029	1/5/2017	9.0
Tim Dennett	Augusta	11/5/2026	4/17/2025	0.7
Keth Luke	Augusta - non voting		6/1/2016	9.5
Cecil Munson	Augusta	1/5/2029	1/5/2017	9.0
Brad Sawyer	Augusta	2/4/2028	11/15/2016	9.1
Keith Taylor	Hallowell		9/2/2024	1.3
Kara Tudman Walker	Hallowell - non-voting		9/2/2024	1.3

Guests:

Executive sessions are described in [MRS Title 1 Section 405](#). Executive sessions may only be called by a public recorded vote of 3/5 of the members, present and voting.

Upcoming meetings are typically on the fourth Monday of each month.

Thursday, December 25, 2025	Christmas Day	Holiday
Thursday, January 1, 2026	New Year's Day	Holiday
Monday, January 19, 2026	Martin Luther King Jr. Day	Holiday
Monday, January 26, 2026	Regular meeting	22 Arsenal
Monday, February 16, 2026	Presidents' Day	Holiday
Monday, February 23, 2026	Regular meeting	22 Arsenal
Monday, March 23, 2026	Regular meeting	22 Arsenal

Training opportunities

February 4 and February 5 - Maine Water Utilities Association 100th Annual Conference - Augusta Civic Center

1. Welcome
2. Introduce Board members
3. Introduce GAUD employees, consultants and guests
4. Agenda additions
5. Old business

- a. Approve meeting minutes - **Motion**

Motion: I move to accept the Board meeting minutes for November 24, 2025.

M	2nd	For	Against
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- b. Rate committee update

The rate committee (Bob Corey, Cecil Munson, Mike Payne, Brian Tarbuck) met on December 17, 2025.

- c. Project updates - Begin

Andy will provide updates regarding the District's capital improvement projects.

- d. General Manager's report - Tarbuck

Brian will provide updates not otherwise covered in this report.

- e. PFAS "forever chemicals" update

Andy covered our current PFAS issues in the project summary.

- f. PFAS litigation options update

Notes from Jamie Belleau to help address some questions raised at the last meeting:

Please keep in mind that my recollection is that 3 if not 4 of the target defendants are national/international mills no longer working in Maine or employing Maine folks. They have since moved operations out of the area. In any event, I want to stress that **the Board will have veto power** over the defendants; meaning if a potential defendant makes the Board uncomfortable, they can decide not to include them. The defendants we are targeting are multinational corporations, and some closed their mills years ago.

The fee agreement is 25% - meaning the lawyers are not compensated for their work unless there is a recovery. If there is a recovery, the lawyers receive 25% of the amount recovered, including disbursements for fees (experts, etc.). The Board has limited financial exposure if any. We will simply need you to provide us information about the contaminated wells and capital costs and annual O&M etc.

The case estimated value is around \$20 million. The last information we have from you is that capital costs for the plant are about \$10 million, with annual O&M of about \$250k. We will seek up to 50 years of O&M for GAUD.

In terms of a drop-dead date, we would like to start the case by May 2026 but may have some flexibility with CERCLA statute of limitations depending on when they started/completed the work.

6. New business

- a. Review financial statements

Mike Payne will review the financial statements from November, 2025.

Mike will also present the final draft of the 2026 **operations and maintenance (O&M) budget**.

The **capital improvement plans** for the sewer, stormwater and drinking water divisions are also included. They have not changed since November. On Monday I'll provide some additional priorities that we'll do if funding is available beyond the current scope.

Motion: I move to approve the operations and maintenance budgets as presented to this meeting for drinking water, sewer and stormwater for 2026.

M	2nd	For	Against
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Motion: I move to approve the capital improvements budgets as presented to this meeting for drinking water, sewer and stormwater for 2026.

M	2nd	For	Against
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b. Review liens

There are no liens to review.

c. Reaffirm rates - **Motion**

Rates are included for approval by the Board. **This does not change any existing rates.**

Motion: I move that we certify and approve the schedule of rates for water service, sewer and stormwater service and fire protection service, which has been presented to this meeting and recorded with the minutes, for the 2026 calendar year, and continuing until such time as the schedule of rates is modified by vote of the Trustees, and I further move that the Assistant Treasurer, in addition to the Treasurer, be authorized and directed to apply the schedule of rates, along with all fees and charges otherwise authorized by the District or by State statute, to all persons, entities and property receiving services from the District, and to thereafter collect the sums due from said persons and entities and to take all appropriate action related to the collection of said sums, including the preparation and filing of notices and liens and allowed by the District's Charter and State law.

M	2nd	For	Against
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d. Communications update - **Meredith Strang-Burgess**

Meredith will provide updates for the board.

e. HR update - **Alan Burton**

Alan will provide updates for the board.

f. Public comment

7. Adjourn

Motion: I move that this body stand adjourned.

M Sawyer	2nd	For	Against
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Summary of Capital Improvement Projects

CIP #17001 - Eastside Sewer Siphon - \$4,861,662 & 19047 Redundant River Crossing - \$4,382,268 spent to date

Status: Fiber pathways should be finishing up in January.

CIP #23015 - Riverside Drive PFAS/PFOA pilot study - \$674,212 spent to date

Status: The contractor is working on the foundation and our equipment is being built. We are expecting equipment to arrive in March of 2026. We were just awarded another emerging contaminants funding package from the Maine Drinking Water Program.

Scope: Mitigate PFAS at the Riverside Drive Treatment Building

Purpose: Comply with State and Federal requirements.

Budget: Received a planning grant for \$200,000, and two \$4M Forgiveness loans. A third \$4M forgiveness loan was applied for. We are projecting \$14M in construction, but getting creative to reduce these costs.

Schedule: Planned for Q2 2026

CIP# 25032 - New Groundwater Source to Mitigate PFAS - \$93,415 spent to date

Status: We installed a high producing 8-inch test well. We will be pumping continuously for 3-5 days on the week of January 5th. We are expecting a safe yield above 400gpm. This will open the door to the next steps of approval pending water quality analysis.

Scope: New source, part of our larger PFAS buildout with our Riverside Drive Solution

Purpose: Maintain 2 million gallons/day of backup supply without PFAS contamination.

Budget: Combine with Riverside Drive, totalling >\$9M

Schedule: Ongoing, likely finishing in 2027 if permitting is a concern.

CIP# 24024 - Brooks and St. Catherine Street - \$43,229 spent to date

Status: This project is winterized and on hold until the spring of 2026.

Scope: Replace approximately 600 feet of 6" unlined cast iron water main, 350 feet of 8" VCP sewer main and 700 feet of storm upgrades.

Purpose: Mutual road reconstruction project with COA, updating aging infrastructure.

Budget: Water (\$248k), Sewer/Storm (\$198k).

Schedule: Planned for Q3 2025 into 2026

CIP #23009 & #24019 - TL2 & TL4 - Station Consolidation - \$167,520 spent to date

No updates at this time.

CIP# 25011 - Davenport Street Storm Drain - \$26,932 spent to date

Status: Four bids were received, 3 were valid bids. The contract has been awarded to Perryman Construction in the amount of \$846,800.

Contractor	Value
Perryman Construction	\$846,800

Aceto Earthworks	\$1,115,729
Pratt & Sons	\$1,376,885

Scope: Separate 1,000 feet of storm main from the combined sewer and remove 3 catch basins, and 1,100 feet of water main.

Purpose: CSO abatement and storm separation and replacement of aging infrastructure (1911 WM).

Budget: \$480,000 (storm main), **\$450,000 (water main)**

Schedule: Complete Q4 2025, maybe June 2026

CIP# 25017 - Amherst Street Water Main & Storm Drain - \$12,218 spent to date

Status: Pending bid package review. We are anticipating bidding in January.

Scope: Replace 640 feet of 6-inch cast iron water main with 8" ductile iron, and Separate 400 feet of storm main from the combined sewer and remove 4 catch basins.

Purpose: The water main is over 100 yrs old and has been identified as deficient in fire flow capacity. The storm work seems like a good fit on this street to remove 4 catch basins from the sewer.

Budget: \$357,500 (water main), \$120,000 (storm main)

Schedule: Complete Q4 2025/Q2 2026

CIP# 25052 - Memorial Drive Stormwater Separation - \$2,474 spent to date

Status: 50% Preliminary Design.

Scope: Install 1,200 feet of 30-inch diameter Stormwater main.

Purpose: Part of a multi-phase stormwater separation project in the Memorial Circle area to separate over 60 catch basins from the sewer system. The first phase will be a large storm main in Memorial Drive from Gage Street and up West Crescent. Future phases will include spurs to Western Avenue, Swan and Green Streets.

Budget: \$1.5M (storm main)

Schedule: TBD, formulating a plan with MDOT work.

CIP# 25051 - Eastern Avenue Water Main Replacement - \$3,113 spent to date

Status: Design. We are 80% through our design efforts. We will likely put this out to bid during the summer/fall of 2026 for 2027 Construction.

Scope: 6,300 feet of 12-inch water main between Hospital Street and Cony Road.

Purpose: The 6 & 8-inch unlined cast iron mains have a high break history, approaching 100 years old. In 2025 we fixed 3 leaks with more than 6 along this route. This project will likely be phased into smaller segments for affordability.

Budget: \$4M (water main)

Schedule: TBD, formulating a plan with MDOT work.

General Manager's Report

The following employees have a December hire date:

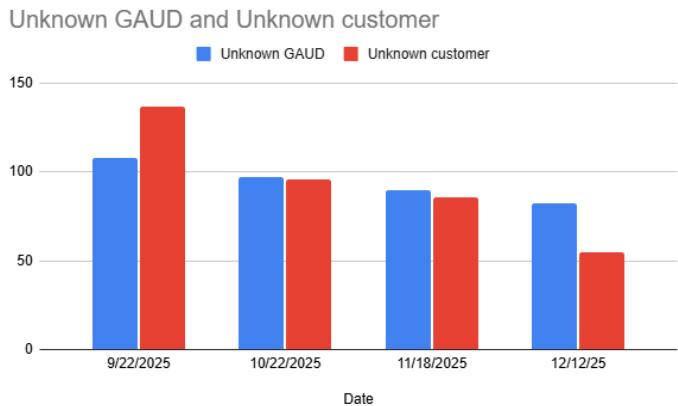
Name	Years
Harland Cummings	10.0
Bradley Sawyer	9.0

Lead and copper

The chart on the right shows progress toward our goal of getting the 'unknown' pipes to zero so we can focus on the lead and galvanized pipes that require replacement under the rule. This isn't going quickly, but it is going with some measurable reduction since September.

Customer side inspections should be done by the end of 2025. Any "potholing" that needs to be done will be scheduled for a later date.

Our goal is to have all unknowns moved to the 'known' column by January, 2028.



Activities

We met with **UMA's cybersecurity team** to consider a partnership between GAUD and UMA that would enhance utility security.

I took a refresher course in the **Freedom of Access Act** hosted by Maine Municipal Association.

We listed two pickups for **auction** on the govdeals.com website. The trucks were 2010 and 2013 Ford F-150s that were quite rusty. The two sold for about **\$7k** in total which is a good deal for someone who is handy with bondo.

We put out a **RFP for storage tank inspection and cleaning**. The RFP includes six non-GAUD entities for a total of 29 storage tanks. This should help all parties save money and make it desirable for contractors to bid on the work. Tanks are inspected and cleaned as needed which, at GAUD, is about once every 5 years.

I am a member of the **Clean Up and Response Fund Review Board** which met in December. This is one of the more interesting boards I'm on as I've learned a lot about petroleum usage and distribution in Maine and how spills are managed. I am one of "Two members of the public appointed by the Governor who must have expertise in biological science, earth science, engineering, insurance or law and may not be employed in or have a direct and substantial financial interest in the petroleum industry." The fund is running low on funds so the Board has to figure how to address those shortfalls in the wake of the rising costs of cleaning up petroleum spills and less petroleum being moved through Maine to pay for it..

We had our annual GAUD **holiday lunch** at the Civic Center which provided a great meal. Some board members were able to attend and be entertained by our employees. It's a very informal get together with everyone where we can all just have lunch and catch up for an hour or so.

We had a successful meeting with Maine Municipal Association to **review our safety records and procedures**. Slips, trips and falls are our leading cause of reportable injuries which makes sense given the types of environments we work in. Overall the person leading the review of our safety program was impressed and had only minor recommendations. Jason Souzer and John Cummons have done a great job stepping up to keep our focus on workplace safety.

Monday, November 24, 2025

Greater Augusta Utility District Board Minutes

Location: 22 Arsenal Street

Trustees present: Ken Knight, Patrick Paradis, Cecil Munson, Bob Corey, Keith Luke, Keith Taylor, Tim Dennett, Kara Tudman Walker, Brad Sawyer

Trustees remote: Cecil Munson

Attendees: Brian Tarbuck, Andy Begin, Mike Payne

Guests: Alan Burton, ~~Meredith Strang-Burgess~~, Dan Wells (Winthrop Utilities District - WUD), Bruce Burns (WUD), Roger Hanson (WUD), Bob Webber (customer)

At 18:00 Knight called the meeting to order and introduced board members, employees and consultants.

At 18:02 The Board revisited the concern from Mr Webber regarding the loss of trees that had created a visual barrier between his home on Kelton Road.

The District will not replace trees over pipes to ensure the right-of-way remains clear. Management's position is to remove, not replant, trees and shrubs over pipes.

Andy Begin noted that the State, through Brian Keezer, Director of the Bureau of General Services, has committed to installing a stockade fence near Bob Webber's house to address visual relief concerns. Begin will share Bob Webber's contact information with Brian Keezer for direct communication regarding the fence installation, which will be coordinated by BGS.

At 18:08 the Board approved the meeting minutes:

Motion: I move to accept the Board meeting minutes for September 22, 2025 and October 21, 2025.			
M Taylor	2nd Paradis	For Unanimous	Against

18:08 Rate Committee Update and Budget:

The rate committee met on November 13th. Corey suggested that the Board review the detailed budget information included in the November board meeting packet prior to the December board meeting. Tarbuck confirmed a need for a rate increase, estimating at least 3% or more. The Board will review the detailed Rate Committee recommendations at its **December meeting**, where the Board will vote on the budget and the corresponding percentage increase.

The budget must be approved by January 1st, but any rate increase would go into effect in July as a concession to large state and city ratepayers that operate on a July 1 to June 30 fiscal year.

Project Updates from Andy Begin:

- Fiber Project: Fidium and Gonet Speed are preparing to pull cable under the river, with service expected by the end of December.
- Front Street: Project is concluding, having secured \$2 million in grant funding.
- Riverside Drive (PFAS mitigation): An addition is under construction for the installation of new PFAS filtration equipment, with building modifications scheduled for completion by March.
- New water source exploration (PFAS Mitigation): Approval was obtained for an 8-inch test well to explore a new high-yielding gravel source west of Leighton Road and Bond Brook Road.

- The Trunkline Caddyshack project to combine Trunkline stations 2 and 4 and install new forcemain over Granite Hill has a \$10 million shortfall. Funding sources are being pursued.
- Davenport Street: Project is out to bid.
- Amherst: Fully designed, with the bid package expected in December.
- Memorial Drive: A multi-million dollar project (\$3–\$4 million) to install 1,200' of stormwater pipe to separate approximately 60 catch basins from the sewer system near Memorial Circle. This continues the effort to comply with combined sewer overflow requirements.
- Eastern Avenue: This is a 6,300' long drinking water pipe replacement project. The pipe in this area has had repeated breaks and it needs to be replaced. Design is underway. The project may be constructed in several phases due to the approximately \$4M estimate
- Equipment: Two new utility trucks have arrived.

18:23 General Manager's update - Brian Tarbuck:

- Employee Anniversaries were recognized, including Ken Knight (22 years) and Lee Cumber (33 years), Troy Maheux (7), Joe Perkins-Macdonald (1) and Tucker Ladd (1).
- John Cummons, the Wastewater Treatment Plant Manager, was praised for his work with NEBRA (New England Biosolids and Residuals Association) to address the ongoing biosolids disposal crisis following the ban on land application due to PFAS concerns.
- Updates included the replacement of a 50-year-old Westinghouse electrical panel and the final approval and signing of the union agreement.

18:34 New Business - PFAS Lawsuit:

- Brad Sawyer advocated for the District to pursue individual litigation against polluters in the Kennebec River, with no upfront cost, to secure settlement funds for ratepayers.
- The Board expressed concerns about the attorneys' fee percentage and the potential impact of suing local businesses, noting that more information is needed from the attorneys.

18:43 Discussion with Winthrop Utilities District:

- Two members from the WUD board and Dan Wells, WUD manager, discussed the impending leadership change with Dan Wells' planned January retirement. GAUD offered assistance and collaboration to WUD if it is necessary. GAUD was not interested in a takeover.

19:08 Financial review - Mike Payne

Mike Payne provided a review of the financial conditions at the utility for October, 2025.

Budget Summary 2025		Revenue			Expenses			
Month	Division	Budget	Actual	Act / budg	Budget	Actual	Act / budg	Ending cash
10	Sewer	7.1	6.33	89%	5.4	4.2	77%	0.67
10	Stormwater	4.1	3.67	90%	3.3	2.4	73%	3.36
10	Water	6.8	6.30	93%	4.7	4.0	84%	4.88

19:13 Other Updates:

Meredith Strang Burgess gave a communications update and Alan Burton gave a Human Resources update.

19:19 Adjourn

Motion: I move that this body stand adjourned.			
M Sawyer	2nd Paradis	For Unanimous	Against

GREATER AUGUSTA UTILITY DISTRICT

Financial Highlights for November 2025

Water Division

Income Statement: Water revenue for the month ending November 30, 2025 totaled **\$6.8M** which is **8% over budget** and approximately **\$529K above** the same period last year. Expenses for the same period totaled **\$4.3M** which is **in line with budget** and approximately **\$447K above** the same period last year.

Water Revenue

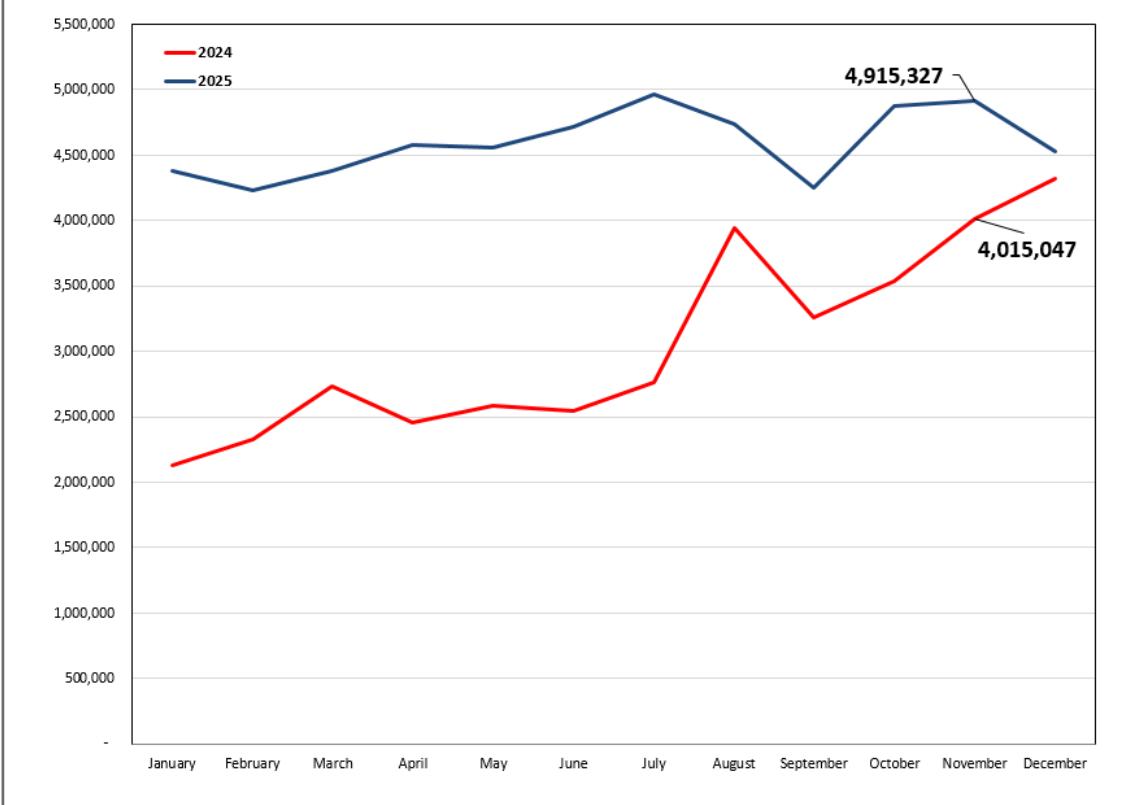
	Budget	Actual YTD	% Used
Metered	4,113,118	3,826,476	93%
Fire Protection	2,415,640	2,210,371	92%
Investment income	5,000	49,166	983%
Other Income/Grants	250,000	711,383	285%
Sum:	6,783,758	6,797,396	100%

Water Expenses

	Budget	Actual YTD	% Used
Labor and fringe	2,318,465	1,954,043	84%
Power	286,144	286,764	100%
Supplies	500,392	550,014	110%
Debt interest	77,471	79,375	102%
Depreciation	993,002	906,899	91%
Other	566,626	565,460	100%
	4,742,100	4,342,556	92%
Revenue - expense	2,041,658	2,454,840	

Cash Flow: Cash at the beginning of the month was **\$4.9M**. Revenue of **\$503K** was collected. O&M expenses were **\$251K** and CIP expenses were **\$211K**. Cash at the end of the month was **\$4.9M**.

2025 - Water Division Cash Flow



GREATER AUGUSTA UTILITY DISTRICT

Financial Highlights for November 2025

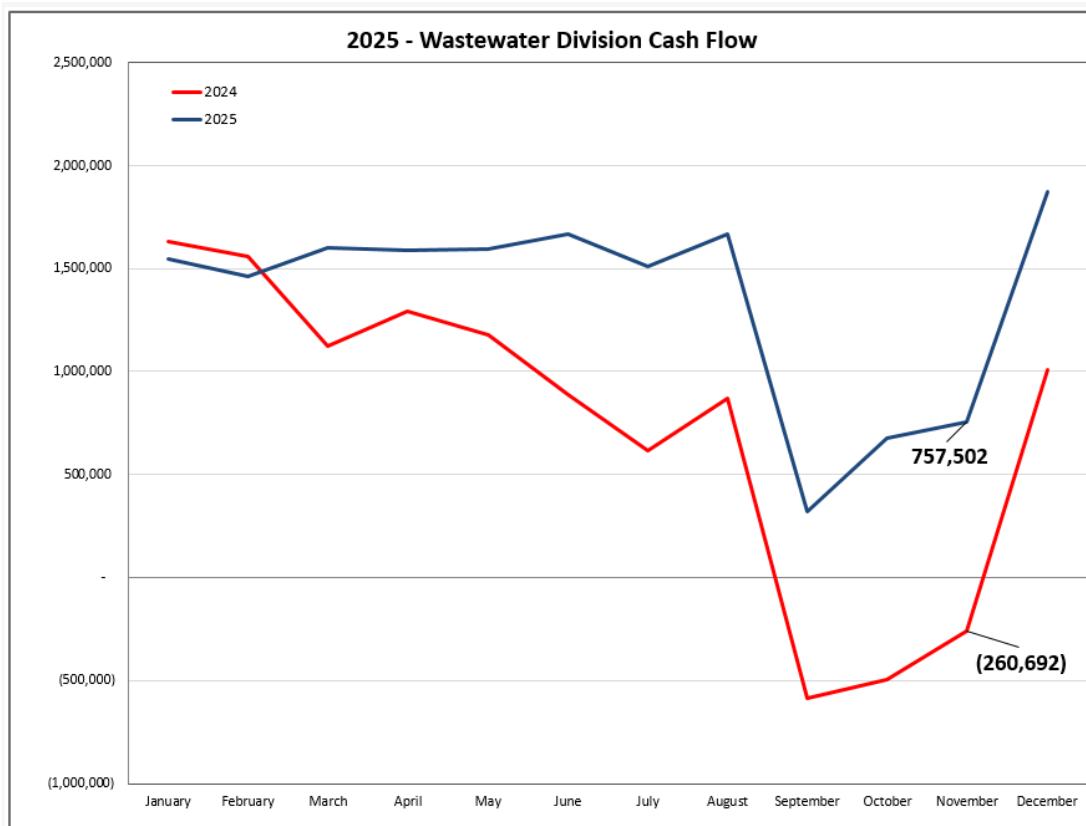
Sewer Division

Income Statement: Sewer revenue for the month ending November 30, 2025 totaled **\$6.8M** which is **4% over budget** and approximately **\$753K above** the same period last year. Expenses for the same period totaled **\$4.6M** which is **6% under budget** and approximately **\$132K below** the same period last year.

Sewer Revenue			
	Budget	Actual YTD	% Used
Flat rate	37,031	27,769	75%
Metered	5,719,943	5,195,142	91%
Trunkline	945,000	783,919	83%
Investment income	5,000	49,166	983%
Other Income/Grants	365,692	756,236	207%
Sum:	7,072,666	6,812,233	96%

Sewer Expenses			
	Budget	Actual YTD	% Used
Labor and fringe	1,816,519	1,413,884	78%
Power	415,804	374,318	90%
Supplies	322,803	300,348	93%
Debt interest	265,016	234,185	88%
Depreciation	1,533,662	1,334,790	87%
Other	1,055,595	972,176	92%
	5,409,398	4,629,701	86%
Revenue - expense	1,663,268	2,182,532	

Cash Flow: Cash at the beginning of the month was **\$674K**. Revenue of **\$512K** was collected. O&M expenses totaled **\$259K**. CIP expenses were **\$166K**. Cash at the end of the month was **\$758K**.



GREATER AUGUSTA UTILITY DISTRICT

Financial Highlights for November 2025

Storm Division

Income Statement: Storm revenue for the month ending November 30, 2025 totaled **\$4.1M** which is **8% over budget** and approximately **\$78K above** the same period last year. Expenses for the same period totaled **\$2.6M** which is **12% under budget** and approximately **\$125K above** the same period last year.

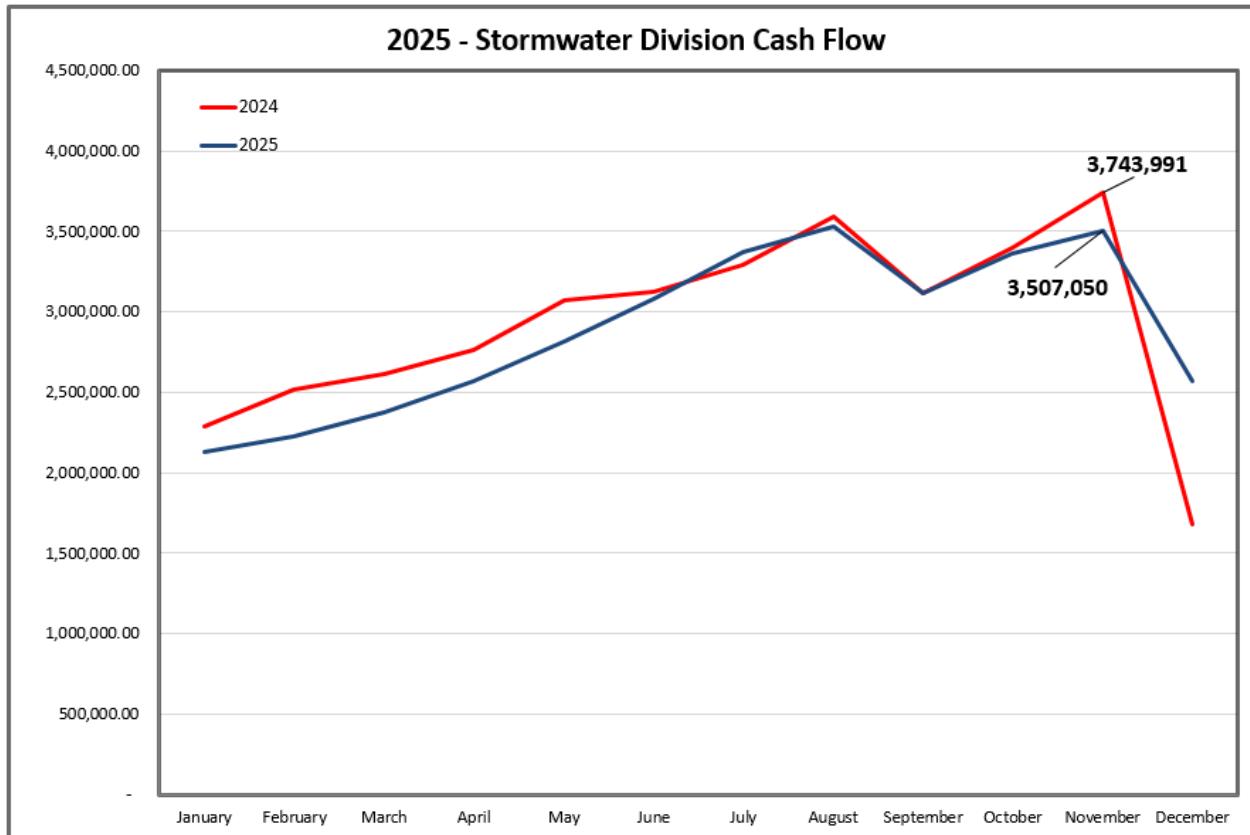
Storm Revenue

	Budget	Actual YTD	% Used
Stormwater	4,062,397	3,767,516	93%
Investment income	5,000	49,166	983%
Other Income/Grants	-	240,836	0%
Sum:	4,067,397	4,057,518	100%

Storm Expenses

	Budget	Actual YTD	% Used
Labor and fringe	1,411,326	1,022,939	72%
Power	176,400	165,278	94%
Supplies	259,573	205,515	79%
Debt interest	96,974	59,758	62%
Depreciation	931,552	823,917	88%
Other	417,343	365,492	88%
	3,293,167	2,642,900	80%
Revenue - expense	774,230	1,414,618	

Cash Flow: Cash at the beginning of the month was **\$3.4M**. Revenue of **\$309K** was collected. O&M expenses were **\$159K**. Cash at the end of the month was **\$3.5M**.



2026 Proposed Operating Budget Highlights

The 2026 proposed operating budget is enclosed for approval by the Board of Trustees. The budget represents anticipated revenues and expenses between January 1, 2026 and December 31, 2026.

The table below summarizes the 2026 proposed budget and compares it to the 2025 projections for operations and maintenance.

Division	2025 Projections		2026 Proposed Budget		Change	
	Revenue	Expense	Revenue	Expense	Revenue	Expense
Water	\$ 6,857,915	\$ 4,746,399	\$ 6,968,975	\$ 5,064,396	1.6%	6.7%
Sewer	\$ 7,304,995	\$ 5,264,818	\$ 7,339,236	\$ 5,541,228	0.5%	5.3%
Storm	\$ 4,346,977	\$ 2,867,153	\$ 4,198,015	\$ 3,001,722	-3.4%	4.7%
Total	\$ 18,509,887	\$ 12,878,370	\$ 18,506,226	\$ 13,607,346	0.0%	5.7%

Total overall budgeted revenue for 2026 shows no increase from the 2025 projections. This consists of a 2% increase in the water division, a 0% change in the sewer division, and a 3% decrease in the storm division. All three divisions' service revenues for 2026 have increased over the 2025 projections due to the effect of rate increases that were done in July 2025 of which a portion carries over into 2026. The 2026 service revenues do not include any potential rate increases that may occur in July. Rate changes that may take place will be discussed late 2025/early 2026.

Total budgeted expenses for 2026 are \$13.6M. Labor accounts for 42%, depreciation 25%, other 16%, supplies 8%, power 6% and debt interest 3%.

Total budgeted expenses for 2026 increased by 6% from the 2025 projections. The consists of a 7% increase in the water division, a 5% increase in the sewer division and an 5% increase in the storm division.

The 2026 budget for salaries and fringe benefits as presented includes two (2) positions that are currently vacant: one (1) utility worker and one (1) meter shop worker. The utility worker expense has been allocated amongst the divisions while the meter shop worker is allocated to the water division only. We've budgeted a 9% increase in health insurance costs for 2026. We're projecting 3% increase in other benefits.

The proposed budget reflects a wage increase of 5% for all personnel effective on or about January 1, 2026. The current union contract expired on December 31, 2024. We've completed union negotiations for the 2025-2027 contract. The agreement has been fully executed.

Power is budgeted to increase by \$36K or 5%. This increase is due to CMP looking for approval from the PUC for a sizeable rate increase for transmission and distribution. We do two different things to help offset our power costs. We've taken part in a solar project and receive credits for that. Additionally, we lock in electricity supply rates through a competitive bid process.

Other expenses are budgeted to increase by \$168K or 8% for multiple reasons. This increase is primarily due to various software contracts, the catch basin cleaning contract, chemical prices rising, and business insurance costs.

2026 Water, Sanitary & Storm Proposed Budgets
As of 11/24/2025

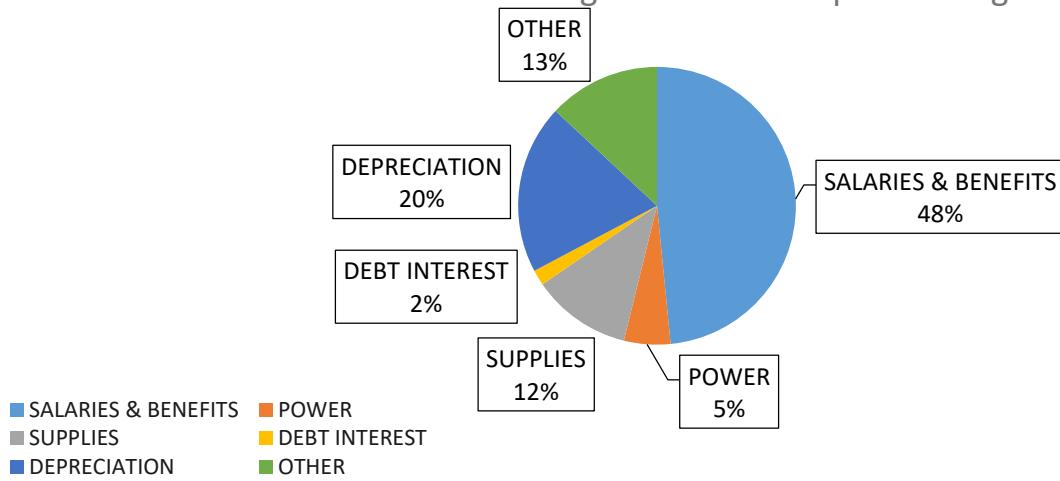
Water	Account	2021 Actual	2022 Actual	2023 Actual	2024 Unaudited	2025 Projected	2026 Proposed	% Change
	METERED	\$ 2,533,826	\$ 2,752,787	\$ 2,901,986	\$ 3,600,601	\$ 4,023,739	\$ 4,392,963	9.2%
	FIRE PROTECTION	\$ 1,419,571	\$ 1,573,991	\$ 1,710,093	\$ 2,059,697	\$ 2,413,335	\$ 2,459,060	1.9%
	INVESTMENT INCOME	\$ 266	\$ 3,721	\$ 33,812	\$ 48,083	\$ 48,816	\$ 12,000	-75.4%
	OTHER	\$ 276,972	\$ 572,883	\$ 1,514,552	\$ 1,105,946	\$ 372,025	\$ 104,952	-71.8%
		\$ 4,230,635	\$ 4,903,381	\$ 6,160,443	\$ 6,814,327	\$ 6,857,915	\$ 6,968,975	1.6%
	SALARIES & BENEFITS	\$ 1,363,636	\$ 1,583,356	\$ 1,589,734	\$ 1,878,476	\$ 2,245,890	\$ 2,441,057	8.7%
	POWER	\$ 172,224	\$ 192,902	\$ 218,487	\$ 283,890	\$ 260,964	\$ 275,000	5.4%
	SUPPLIES	\$ 380,342	\$ 346,998	\$ 342,125	\$ 554,624	\$ 551,971	\$ 589,650	6.8%
	DEBT INTEREST	\$ 122,729	\$ 110,319	\$ 96,174	\$ 111,576	\$ 86,591	\$ 92,186	6.5%
	DEPRECIATION	\$ 947,849	\$ 927,787	\$ 983,389	\$ 966,457	\$ 997,435	\$ 1,003,435	0.6%
	OTHER	\$ 484,892	\$ 540,650	\$ 496,433	\$ 561,900	\$ 603,548	\$ 663,068	9.9%
		\$ 3,471,672	\$ 3,702,013	\$ 3,726,342	\$ 4,356,925	\$ 4,746,399	\$ 5,064,396	6.7%
	TOTAL	\$ 758,963	\$ 1,201,369	\$ 2,434,101	\$ 2,457,403	\$ 2,111,516	\$ 1,904,579	

Sanitary	Account	2021 Actual	2022 Actual	2023 Actual	2024 Unaudited	2025 Projected	2026 Proposed	% Change
	FLAT RATE	\$ 12,040	\$ 13,670	\$ 18,203	\$ 26,104	\$ 30,162	\$ 30,836	2.2%
	METERED	\$ 2,585,765	\$ 3,000,963	\$ 3,679,364	\$ 4,913,834	\$ 5,693,467	\$ 5,991,524	5.2%
	TRUNKLINE	\$ 799,761	\$ 894,675	\$ 996,757	\$ 884,235	\$ 894,537	\$ 939,184	5.0%
	INVESTMENT INCOME	\$ 266	\$ 3,721	\$ 33,776	\$ 48,083	\$ 48,816	\$ 12,000	-75.4%
	OTHER	\$ 410,515	\$ 883,579	\$ 1,081,679	\$ 1,290,338	\$ 638,013	\$ 365,692	-42.7%
		\$ 3,808,346	\$ 4,796,607	\$ 5,809,779	\$ 7,162,594	\$ 7,304,995	\$ 7,339,236	0.5%
	SALARIES & BENEFITS	\$ 1,128,599	\$ 1,366,585	\$ 1,461,570	\$ 1,480,517	\$ 1,783,717	\$ 1,946,431	9.1%
	POWER	\$ 245,604	\$ 241,769	\$ 274,771	\$ 376,928	\$ 340,319	\$ 354,450	4.2%
	SUPPLIES	\$ 269,096	\$ 306,767	\$ 324,546	\$ 273,429	\$ 312,494	\$ 336,800	7.8%
	DEBT INTEREST	\$ 242,661	\$ 257,704	\$ 268,032	\$ 279,753	\$ 255,476	\$ 239,124	-6.4%
	DEPRECIATION	\$ 1,528,264	\$ 1,569,367	\$ 1,421,714	\$ 1,478,051	\$ 1,475,129	\$ 1,480,229	0.3%
	OTHER	\$ 659,960	\$ 888,662	\$ 1,026,120	\$ 1,036,757	\$ 1,097,683	\$ 1,184,194	7.9%
		\$ 4,074,183	\$ 4,630,854	\$ 4,776,753	\$ 4,925,436	\$ 5,264,818	\$ 5,541,228	5.3%
	TOTAL	\$ (265,837)	\$ 165,754	\$ 1,033,026	\$ 2,237,159	\$ 2,040,177	\$ 1,798,008	

Storm	Account	2021 Actual	2022 Actual	2023 Actual	2024 Unaudited	2025 Projected	2026 Proposed	% Change
	CATCH BASINS	\$ 1,872,871	\$ 1,834,649	\$ 826,992	\$ 835,486	\$ 848,242	\$ 864,108	1.9%
	ERU	\$ 2,195,712	\$ 2,153,718	\$ 3,239,542	\$ 3,247,564	\$ 3,277,456	\$ 3,321,907	1.4%
	INVESTMENT INCOME	\$ 266	\$ 3,721	\$ 33,810	\$ 48,083	\$ 48,816	\$ 12,000	-75.4%
	OTHER	\$ 10,421	\$ 304,535	\$ 448,530	\$ 598,236	\$ 172,463	\$ -	-100.0%
		\$ 4,079,270	\$ 4,296,623	\$ 4,548,874	\$ 4,729,369	\$ 4,346,977	\$ 4,198,015	-3.4%
	SALARIES & BENEFITS	\$ 909,728	\$ 1,042,880	\$ 1,036,996	\$ 1,062,077	\$ 1,219,461	\$ 1,312,424	7.6%
	POWER	\$ 113,234	\$ 117,106	\$ 135,721	\$ 192,323	\$ 143,642	\$ 151,000	5.1%
	SUPPLIES	\$ 159,154	\$ 197,376	\$ 196,975	\$ 192,725	\$ 178,895	\$ 185,650	3.8%
	DEBT INTEREST	\$ 84,181	\$ 65,054	\$ 69,109	\$ 65,244	\$ 65,189	\$ 66,794	2.5%
	DEPRECIATION	\$ 1,019,364	\$ 983,872	\$ 882,159	\$ 906,304	\$ 909,876	\$ 913,376	0.4%
	OTHER	\$ 380,973	\$ 430,521	\$ 451,782	\$ 400,943	\$ 350,090	\$ 372,478	6.4%
		\$ 2,666,634	\$ 2,836,811	\$ 2,772,742	\$ 2,819,616	\$ 2,867,153	\$ 3,001,722	4.7%
	TOTAL	\$ 1,412,636	\$ 1,459,812	\$ 1,776,132	\$ 1,909,753	\$ 1,479,824	\$ 1,196,293	

TOTAL ALL DIVISIONS	\$ 1,905,762	\$ 2,826,934	\$ 5,243,259	\$ 6,604,314	\$ 5,631,517	\$ 4,898,880	
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2026 Drinking Water O&M Expense Budget



Revenues are projected at \$7.0M which is slightly higher the prior year. The increase of 7% in water revenues (metered and fire protection combined) is due to the effect of rate increases that were done in 2025 of which a portion carries over into 2026. These revenues do not include any potential rate increases for 2026.

Overall expenses for operations and maintenance will increase by approximately 7% to \$5.1M.

Labor and fringe benefits are forecasted at \$2.5M or 48% of the total budget.

- Wages make up approximately 66% of the labor and fringe benefits expense. Wages are budgeted with a 5% increase.
- Health Insurance accounts for 18% of the expense. There is a 9% increase in health insurance premiums budgeted for 2026. Employees pay 15% of health insurance costs and the district pays the remaining 85%. Dental insurance premiums are budgeted to increase by 2.4% for 2026. The district covers the cost of the employee only.
- The remaining costs consists of overtime, taxes, retirement OPEB commitments, workers' compensation, uniforms and pay to Trustees.
- Included in the 2026 budget are two (2) positions that are currently vacant: one (1) utility worker and one (1) meter shop worker. The utility worker expense has been allocated amongst the divisions while the meter shop worker is allocated to the water division only.

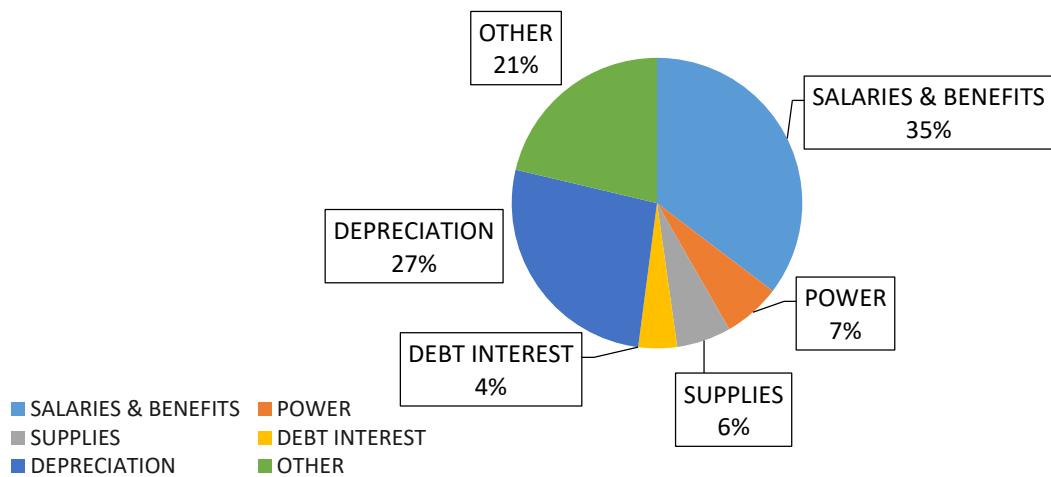
Debt interest is budgeted to increase by 6.5% which is due to normal decreases in amortization over the life of a loan.

Power is budgeted to increase by 5.4% in 2026 due to potential rate increases.

The "Other" category makes up 13% of the budget and includes a wide variety of expenses. Outside contractors, insurance, postage, chemicals, computer services and lawn mowing are all under the "other" umbrella. There is an increase of 10% in this category.

The supplies budget which includes construction supplies, computer supplies, safety supplies, office supplies, small tools, heating fuel, diesel, gasoline and equipment maintenance is \$590K which is 7% higher than 2025.

2026 Sewer O&M Expense Budget



Revenues are projected at \$7.3M, which is in line with 2025. Sewer services revenue is budgeted to increase by 5%. This is primarily due to the effect of rate increases that were done in 2025 of which a portion carries over into 2026. These revenues do not include any potential rate increases for 2026.

Expenses for operations and maintenance will increase by approximately 6% to \$5.6M.

Depreciation accounts for 27% of the expense budget.

Labor and fringe benefits are forecasted at \$2.0M or 35% of the total budget.

- Wages make up approximately 66% of the labor and fringe benefits expense. Wages are budgeted with a 5% increase.
- Health Insurance accounts for 18% of the expense. There is a 9% increase in health insurance premiums budgeted for 2026. Employees pay 15% of health insurance costs and the district pays the remaining 85%. Dental insurance premiums are budgeted to increase by 2.4% for 2026. The district covers the cost of the employee only.
- The remaining costs consist of overtime, taxes, retirement OPEB commitments, workers' compensation, uniforms and pay to Trustees.
- Included in the 2026 budget are two (2) positions that are currently vacant: one (1) utility worker and one (1) meter shop worker. The utility worker expense has been allocated amongst the divisions while the meter shop worker is allocated to the water division only.

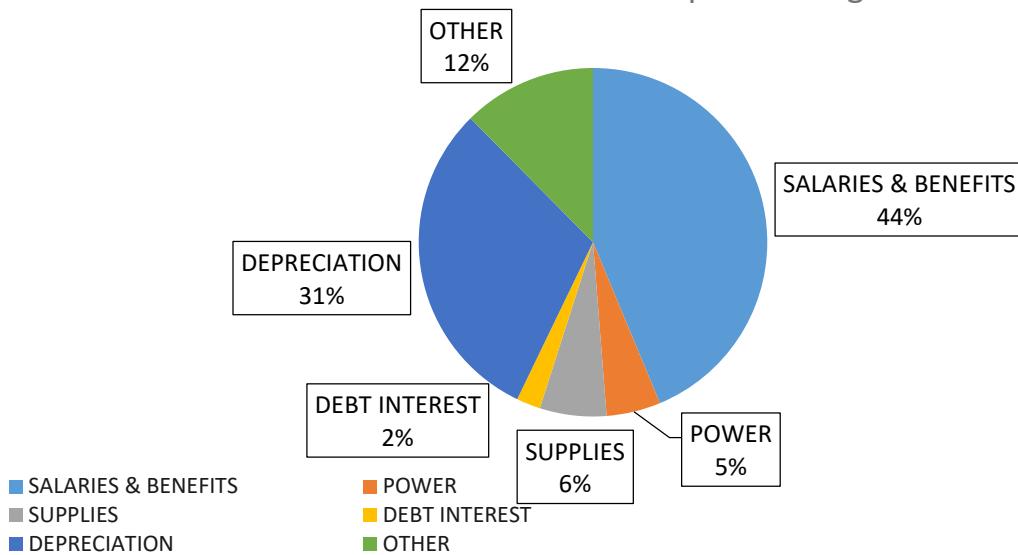
Debt interest is budgeted to decrease by 6% which is due to normal decreases in amortization over the life of a loan.

Power is budgeted to increase by 4% in 2026 due to potential rate increases.

The supplies budget which includes construction supplies, computer supplies, safety supplies, office supplies, small tools, heating fuel, diesel, gasoline and equipment maintenance is \$337K which is higher than 2025.

The "Other" expenses category makes up 21% of the budget and includes a wide variety of expenses. Other expenses are budgeted to increase by 8% for 2026. The majority of other expenses are based on flow and are allocated 59% sewer and 41% storm water.

2026 Stormwater O&M Expense Budget



Stormwater revenue is projected to be \$4.2M, which is slightly lower than 2025. Service revenues are budgeted to increase by 2%. This is primarily due to the effect of rate increases that were done in 2025 of which a portion carries over into 2026. These revenues do not include any potential rate increases for 2026.

Overall expenses for operations and maintenance will increase by 5% to \$3.0M.

Labor and fringe benefits are forecasted at \$1.3M or 44% of the total budget.

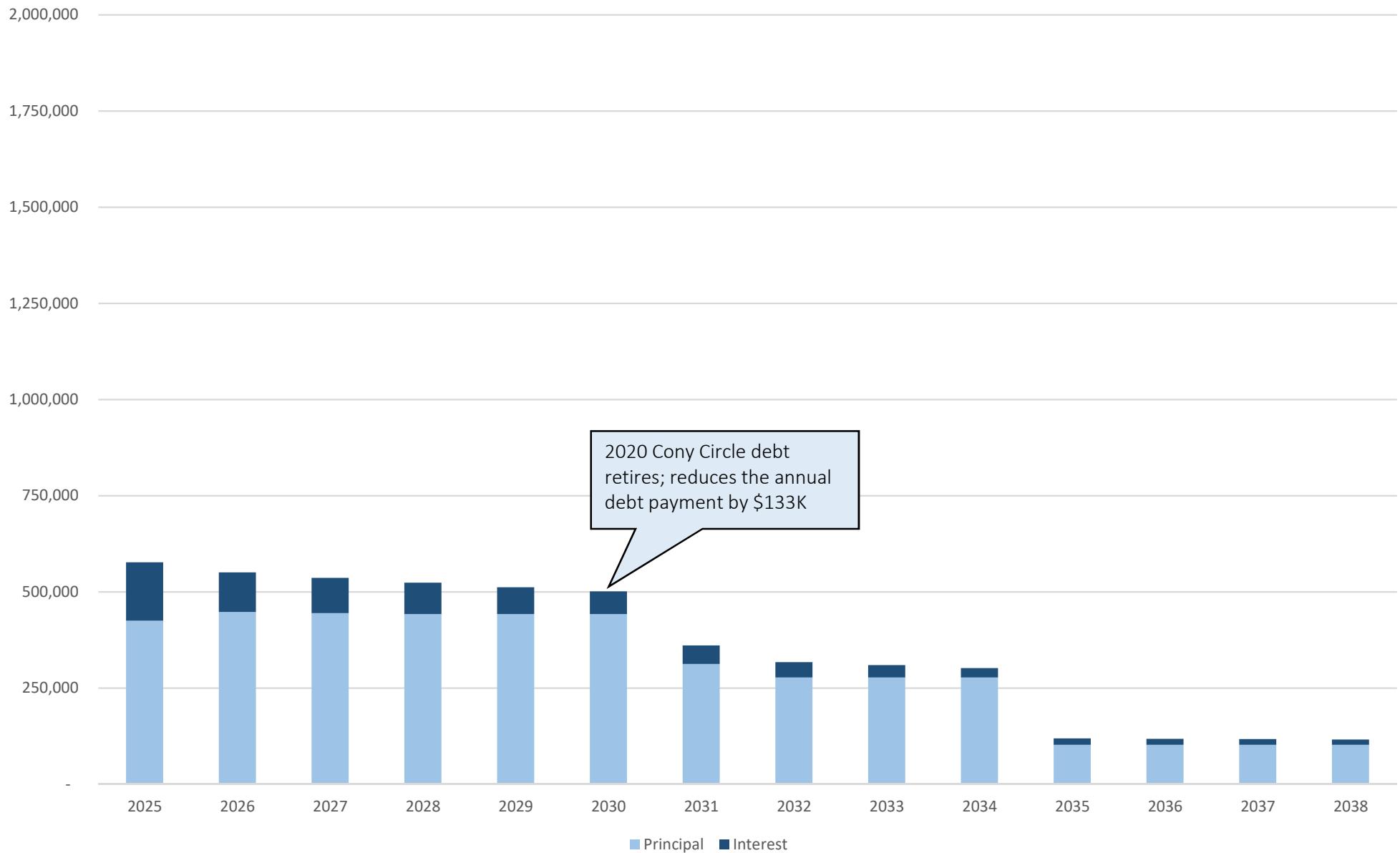
- Wages make up approximately 66% of the labor and fringe benefits expense. Wages are budgeted with a 5% increase.
- Health Insurance accounts for 18% of the expense. There is a 9% increase in health insurance premiums budgeted for 2026. Employees pay 15% of health insurance costs and the district pays the remaining 85%. Dental insurance premiums are budgeted to increase by 2.4% for 2026. The district covers the cost of the employee only.
- The remaining costs consist of overtime, taxes, retirement OPEB commitments, workers' compensation, uniforms and pay to Trustees.
- Included in the 2026 budget are two (2) positions that are currently vacant: one (1) utility worker and one (1) meter shop worker. The utility worker expense has been allocated amongst the divisions while the meter shop worker is allocated to the water division only.

Debt interest is budgeted to increase by 2.5% which is due to normal decreases in amortization over the life of a loan.

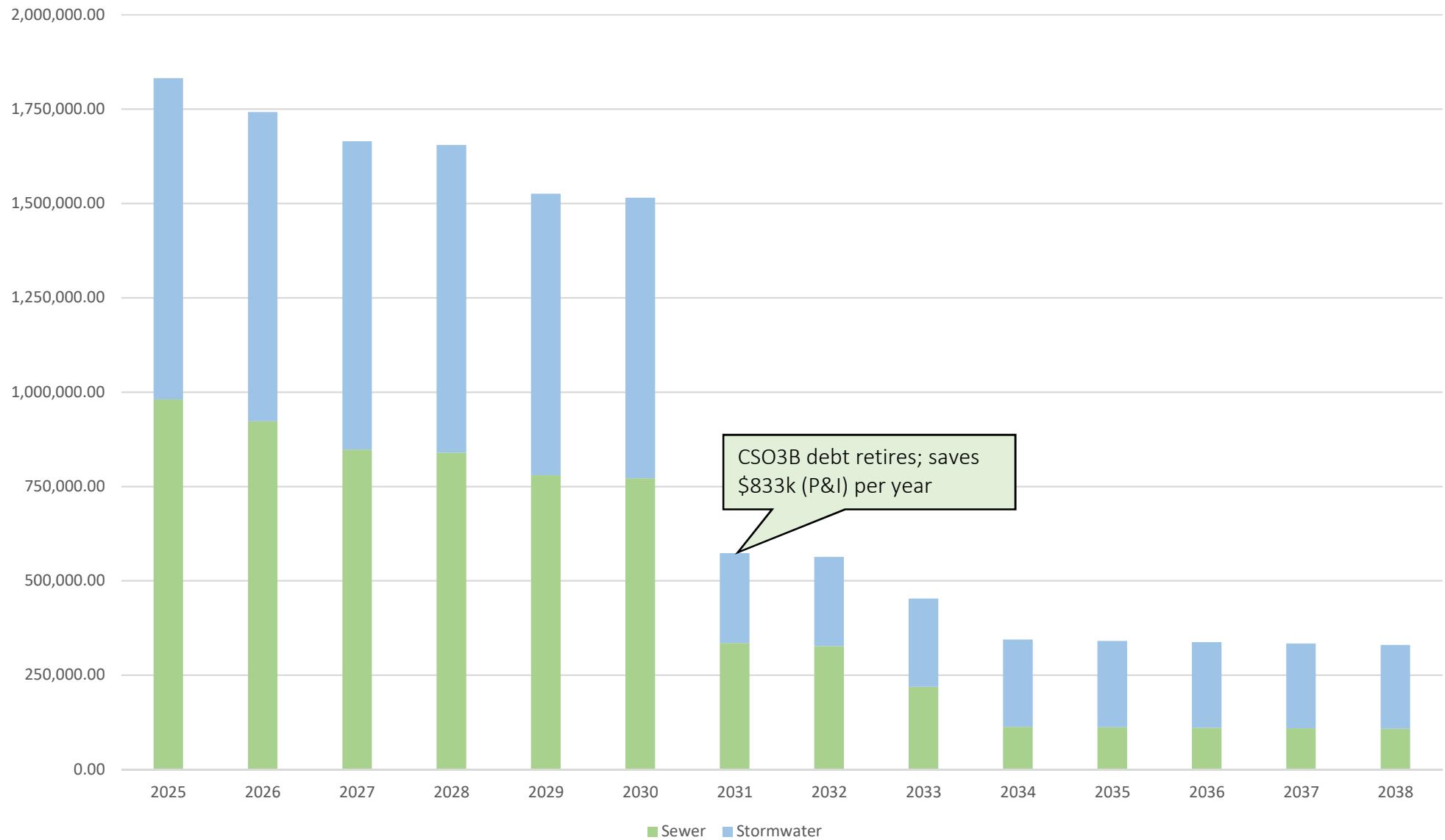
Power is budgeted to increase by 5% in 2026 due to potential rate increases.

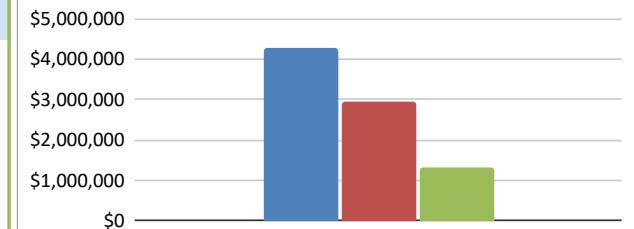
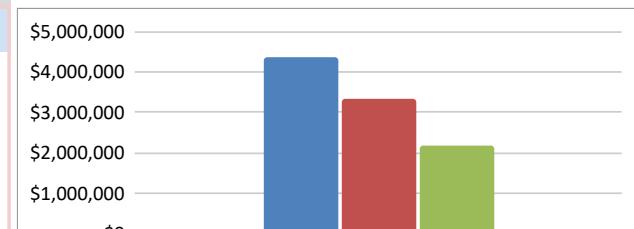
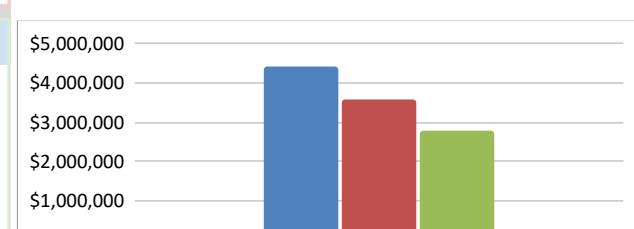
The "Other" category makes up 12% of the budget and includes a wide variety of expenses. The majority of other expenses are based on flow and are allocated to 59% sewer and 41% storm water.

Drinking Water division - Debt schedule - as of October 2025

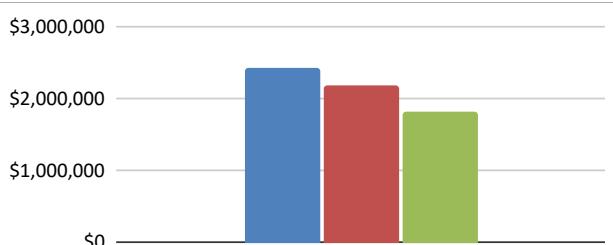
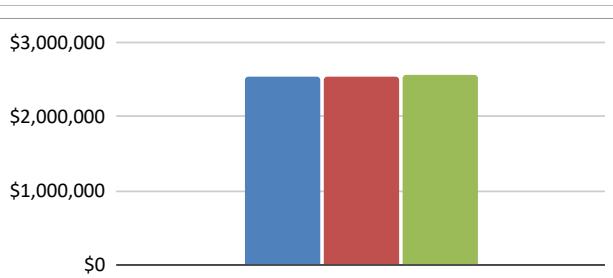
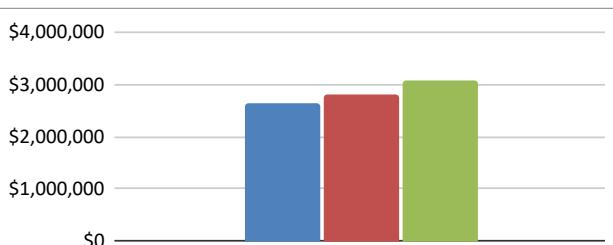


Sewer & Stormwater divisions - Debt schedule - as of October 2025



Water - 3 Year Cash Forecast		2026	2027	2028	
Capital spending, pipe		1,246,910	2,077,576	2,108,740	
Capital spending, non-pipe		1,141,734	1,198,821	1,258,762	
2025-26 typical customer monthly charge		\$37.36			
		0.00%	0.00%	0.00%	
Option 1	Revenue (Customer & Other)	6,556,020	6,556,020	6,556,020	
	New Revenues (Customer & Other)	6,556,020	6,556,020	6,556,020	
	Ending cash balance	4,290,178	2,960,575	1,342,580	
	New monthly cost for typical customer	\$ 37.36	\$ 37.36	\$ 37.36	
	Approximate monthly increase for typical customer	\$ -	\$ -	\$ -	
Option 2		3.00%	3.00%	3.00%	
	Revenue (Customer & Other)	6,556,020	6,752,701	6,955,282	
	New Revenues (Customer & Other)	6,637,971	6,837,110	7,042,223	
	Ending cash balance	4,372,128	3,323,614	2,191,823	
	New monthly cost for typical customer	\$ 38.48	\$ 39.64	\$ 40.82	
Option 3		5.00%	5.00%	5.00%	
	Revenue (Customer & Other)	6,556,020	6,883,821	7,228,013	
	New Revenues (Customer & Other)	6,692,604	7,027,234	7,378,596	
	Ending cash balance	4,426,761	3,568,372	2,772,954	
	New monthly cost for typical customer	\$ 39.23	\$ 41.19	\$ 43.25	
	Approximate monthly increase for typical customer	\$ 1.87	\$ 1.96	\$ 2.06	

Wastewater - 3 Year Cash Forecast		2026	2027	2028	
Capital spending		1,921,027	2,102,554	2,126,217	
2025-26 typical customer monthly charge		\$54.21			
Option 1		0.00%	0.00%	0.00%	
Revenue (Customer & Other)		5,829,249	5,829,249	5,829,249	
New Revenues (Customer & Other)		5,829,249	5,829,249	5,829,249	
Ending cash balance		1,645,578	1,110,849	362,591	
New monthly cost for typical customer	\$	54.21	54.21	54.21	
Approximate monthly increase for typical customer	\$	-	-	-	
Option 2		3.00%	3.00%	3.00%	
Revenue (Customer & Other)		5,829,249	6,004,126	\$ 6,184,250	
New Revenues (Customer & Other)		5,902,115	6,079,178	\$ 6,261,553	
Ending cash balance		1,718,444	1,433,644	\$ 1,117,690	
New monthly cost for typical customer	\$	55.84	57.51	59.24	
Approximate monthly increase for typical customer	\$	1.63	1.68	1.73	
Option 3		5.00%	5.00%	5.00%	
Revenue (Customer & Other)		5,829,249	6,120,711	\$ 6,426,747	
New Revenues (Customer & Other)		5,950,692	6,248,226	\$ 6,560,637	
Ending cash balance		1,767,021	1,651,269	\$ 1,634,399	
New monthly cost for typical customer	\$	56.92	59.77	62.75	
Approximate monthly increase for typical customer	\$	2.71	2.85	2.99	

Stormwater - 3 Year Cash Forecast		2026	2027	2028	
Capital spending		1,437,438	1,427,077	1,440,983	
2025-26 typical customer monthly ERU charge		\$12.96			
Option 1		0.00%	0.00%	0.00%	
Revenue (Customer & Other)		4,119,914	4,119,914	4,119,914	
New Revenues (Customer & Other)		4,119,914	4,119,914	4,119,914	
Ending cash balance		2,424,096	2,176,164	1,809,911	
New monthly ERU cost for typical customer	\$	12.96	12.96	12.96	
Approximate monthly increase for typical customer	\$	-	-	-	
Option 2		3.00%	3.00%	3.00%	
Revenue (Customer & Other)		4,119,914	4,241,276	4,368,514	
New Revenues (Customer & Other)		4,241,276	4,368,514	4,499,570	
Ending cash balance		2,545,458	2,546,126	2,559,529	
New monthly cost for typical customer	\$	13.35	13.75	14.16	
Approximate monthly increase for typical customer	\$	0.39	0.40	0.41	
Option 3		5.00%	5.00%	5.00%	
Revenue (Customer & Other)		4,119,914	4,322,184	4,538,293	
New Revenues (Customer & Other)		4,322,184	4,538,293	4,765,208	
Ending cash balance		2,626,365	2,796,813	3,075,853	
New monthly cost for typical customer	\$	13.61	14.29	15.00	
Approximate monthly increase for typical customer	\$	0.65	0.68	0.71	

2026 Cash Reserve Analysis

Current Cash Reserve Policy \$750K/\$350K/\$350K vs 60 Days Cash On-hand

Division	2026 Proposed Budget	Annual Days	Cost Per Day	Days	60 Days Cash On-hand	Current Cash Reserve Policy	Variance
Water	\$4,542,195	365	\$12,444	60	\$746,662	\$750,000	\$3,338
Sewer	\$5,464,432	365	\$14,971	60	\$898,263	\$375,000	-\$523,263
Storm	\$2,853,439	365	\$7,818	60	\$469,058	\$375,000	-\$94,058
TOTAL	\$12,860,066	365	\$35,233	60	\$2,113,983	\$1,500,000	-\$613,983

	Stormwater	Sewer
Total budget	\$ 1,439,011	\$ 2,014,411
Sum of 2026 CIP projects	\$ 1,437,438	\$ 1,921,027
Available	\$ 1,573	\$ 93,384

Year	Priority SS	Cost center	Description	SUM of Storm	SUM of Sewer	SUM of Sum_SS	SUM of Sum_all	SUM of SS_test	Running sum Storm	Running sum Sewer
2026	1	Sewer only	Mains, Brooks Street, part of COA project, replace 400' of sewer pipe with PVC at \$230 per foot, total \$136,400	\$ -	\$ 136,400	\$ 136,400	\$ 136,400	\$ 136,400	\$ -	\$ 136,400
2026	2	Storm pipe	Mains, Brooks Street, part of COA project, replace 640' of storm pipe with PVC at \$166 per foot, total \$116,864	\$ 116,864	\$ -	\$ 116,864	\$ 116,860	\$ 116,864	\$ 116,864	\$ 136,400
2026	3	Sewer pipe	Mains, Amherst Street, near former KMart; add 700' of stormwater pipe; separate 3 combined sewer basins, \$550 per foot, total \$429,000	\$ 175,890	\$ 253,110	\$ 429,000	\$ 429,000	\$ 429,000	\$ 292,754	\$ 389,510
2026	4	WWTP	WWTP, replace chemical feed pump	\$ 4,305	\$ 6,195	\$ 10,500	\$ 10,500	\$ 10,500	\$ 297,059	\$ 395,705
2026	5	WWTP	WWTP, rebuild waste activated sludge (WAS) pumps #1 and #3	\$ 5,597	\$ 8,054	\$ 13,650	\$ 13,650	\$ 13,650	\$ 302,656	\$ 403,759
2026	6	WWTP	WWTP, replace the Wiffle balls in the odor control tower	\$ 6,802	\$ 9,788	\$ 16,590	\$ 16,590	\$ 16,590	\$ 309,457	\$ 413,547
2026	7	WWTP	WWTP, replace AC in operations building	\$ 8,610	\$ 12,390	\$ 21,000	\$ 21,000	\$ 21,000	\$ 318,067	\$ 425,937
2026	8	WWTP	WWTP, Secondary clarifier 1, replace drive, rake arms and bridge	\$ 180,400	\$ 259,600	\$ 440,000	\$ 440,000	\$ 440,000	\$ 498,467	\$ 685,537
2026	9	Sewer pipe	Mains, Davenport Street, part of COA project, install 1,080' of new stormwater to separate three combined catch basins at \$400 per foot, total \$409,500	\$ 167,895	\$ 241,605	\$ 409,500	\$ 409,500	\$ 409,500	\$ 666,362	\$ 927,142
2026	10	WWTP	WWTP, replace main flow pump #1 (1980s pump) #2 has a bad motor; #4 replaced in 2019; #1 and #3 are both working	\$ 98,400	\$ 141,600	\$ 240,000	\$ 240,000	\$ 240,000	\$ 764,762	\$ 1,068,742
2026	11	Split 1/3 1/3 1/3	Relocate Cony Street grit dewatering site to State Street	\$ 10,000	\$ 10,000	\$ 20,000	\$ 30,000	\$ 20,000	\$ 774,762	\$ 1,078,742
2026	12	Split 1/3 1/3 1/3	12 Williams Street, shop, install ADA compliant showers / bathroom / locker room - carry forward from 2024 - year 2 of 3	\$ 21,666	\$ 21,666	\$ 43,333	\$ 65,000	\$ 43,333	\$ 796,429	\$ 1,100,408
2026	13	Split 1/3 1/3 1/3	Track loader implements, bush hog and pavement grinder	\$ 23,833	\$ 23,833	\$ 47,666	\$ 71,500	\$ 47,666	\$ 820,262	\$ 1,124,241
2026	14	Split 1/3 1/3 1/3	170 Hospital Street - building maintenance needed - paving estimate \$16K per JS 10/28/25 - insulation - roofing / plumbing / sewer service is cast iron underneath the slab - add natural gas line - Maine Natural Gas - year 1 of 2	\$ 21,666	\$ 21,666	\$ 43,333	\$ 65,000	\$ 43,333	\$ 841,928	\$ 1,145,907
2026	15	Split 1/3 1/3 1/3	Excavator, frost tooth; pin grabber; additional buckets	\$ 21,000	\$ 21,000	\$ 42,000	\$ 63,000	\$ 42,000	\$ 862,928	\$ 1,166,907
2026	16	Pump stations	PS8 Commerce Drive (2) pumps	\$ 14,760	\$ 21,240	\$ 36,000	\$ 36,000	\$ 36,000	\$ 877,688	\$ 1,188,147
2026	17	Sewer only	PS 14 Hallowell - add spare Muffin Monster	\$ -	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 877,688	\$ 1,218,147
2026	18	Sewer pipe	Pipe relining	\$ 287,000	\$ 413,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 1,164,688	\$ 1,631,147
2026	19	Split 1/3 1/3 1/3	Truck, acquire two pickups (one 1/2 ton and one 3/4 ton utility	\$ 38,500	\$ 38,500	\$ 76,999	\$ 115,500	\$ 76,999	\$ 1,203,188	\$ 1,669,647
2026	20	Split 1/3 1/3 1/3	Truck, replace truck 12 with 1 ton dump body with v-plow	\$ 31,500	\$ 31,500	\$ 62,999	\$ 94,500	\$ 62,999	\$ 1,234,687	\$ 1,701,147
2026	21	Pump stations	PS 9 Grinder Replacement	\$ 10,250	\$ 14,750	\$ 25,000	\$ 25,000	\$ 25,000	\$ 1,244,937	\$ 1,715,897
2026	22	Split 1/3 1/3 1/3	Truck, replace 1999 7 yard dump truck 62 - 26 years old	\$ 50,000	\$ 50,000	\$ 99,999	\$ 150,000	\$ 99,999	\$ 1,294,937	\$ 1,765,896
2026	23	Storm pipe	T66 elevator for CCTV tractor	\$ 24,000	\$ -	\$ 24,000	\$ 24,000	\$ 24,000	\$ 1,318,937	\$ 1,765,896
2026	24	WWTP	WWTP, Grit Auger Repair	\$ 12,300	\$ 17,700	\$ 30,000	\$ 30,000	\$ 30,000	\$ 1,331,237	\$ 1,783,596
2026	25	Pump stations	PS 2 Bond Brook Rockingham pump station	\$ 4,920	\$ 7,080	\$ 12,000	\$ 12,000	\$ 12,000	\$ 1,336,157	\$ 1,790,676
2026	26	WWTP	Update fire alarm system at WWTP	\$ 10,250	\$ 14,750	\$ 25,000	\$ 25,000	\$ 25,000	\$ 1,346,407	\$ 1,805,426
2026	27	WWTP	WWTP, Grit Classifier (1 of 2)	\$ 55,965	\$ 80,535	\$ 136,500	\$ 136,500	\$ 136,500	\$ 1,402,372	\$ 1,885,961
2026	28	Split 1/3 1/3 1/3	GPS (2) units for GIS and DigSafe	\$ 6,733	\$ 6,733	\$ 13,467	\$ 20,200	\$ 13,467	\$ 1,409,105	\$ 1,892,694
2026	29	Split 1/3 1/3 1/3	Storage, acquire four storage containers to alleviate storage issues	\$ 15,000	\$ 15,000	\$ 30,000	\$ 45,000	\$ 30,000	\$ 1,424,105	\$ 1,907,694
2026	30	Split 1/3 1/3 1/3	170 Hospital Street, security, update door access and CCTV at	\$ 13,333	\$ 13,333	\$ 26,666	\$ 40,000	\$ 26,666	\$ 1,437,438	\$ 1,921,027

Year	Priority W	Cost center	Description	Water			
				Total budget	\$ 2,500,000	Total proposed	\$ 2,388,645
				Available	\$ 111,355		
Year	Priority W	Cost center	Description	SUM of Water	SUM of Total est		Running sum
2026	1	Wells	Matching funds for PFAS removal equipment, total \$444	\$ 444,444	\$ 444,444	\$ 444,444	\$ 444,444
2026	2	Water pipe	Mains, Brooks Street, part of COA project, replace 620' of 6 inch cast iron water main with 8 inch ductile iron \$255 per foot, total \$200,310	\$ 200,310	\$ 200,310	\$ 200,310	\$ 644,754
2026	3	Water pipe	Mains, Davenport Street, part of COA project, replace 1,000' old main and removed three combined catch basins at \$500 per foot, total \$520,800	\$ 520,800	\$ 520,800	\$ 520,800	\$ 1,165,554
2026	4	Water pipe	Mains, Amherst Street, near former KMart; replace 700' of 6 inch cast iron water main with 8 inch ductile iron \$550 per foot, total \$525,800	\$ 525,800	\$ 525,800	\$ 525,800	\$ 1,691,354
2026	5	Split 1/3 1/3 1/3	12 Williams Street, shop, install ADA compliant showers / bathroom / locker room - carry forward from 2024 - year 2 of 3	\$ 21,666	\$ 65,000	\$ 65,000	\$ 1,713,021
2026	6	Pump sta, water	Granite Hill Estates - replace one of two 5 HP pumps; improve piping to reduce 90s and tees	\$ 55,000	\$ 55,000	\$ 55,000	\$ 1,768,021
2026	7	Split 1/3 1/3 1/3	Track loader implements, bush hog and pavement grinder	\$ 23,833	\$ 71,500	\$ 71,500	\$ 1,791,854
2026	8	Pump sta, water	North Augusta station - replace Weinman Series 1200 split case pump	\$ 11,809	\$ 11,809	\$ 11,809	\$ 1,803,663
2026	9	Pump sta, water	Western Station - replace Act-Pak meter	\$ 8,250	\$ 8,250	\$ 8,250	\$ 1,811,913
2026	10	Split 1/3 1/3 1/3	170 Hospital Street - building maintenance needed - paving estimate \$16K per JS 10/28/25 - insulation - roofing / plumbing / sewer service is cast iron underneath the slab - add natural gas line - Maine Natural Gas - year 1 of 2	\$ 21,666	\$ 65,000	\$ 65,000	\$ 1,833,580
2026	11	Split 1/3 1/3 1/3	Excavator, frost tooth; pin grabber; additional buckets	\$ 21,000	\$ 63,000	\$ 63,000	\$ 1,854,580
2026	12	Wells	Wells, Brookside Well, inspect and clean well and replace both the pump and motor, total \$198,000	\$ 198,000	\$ 198,000	\$ 198,000	\$ 2,052,580
2026	13	Split 1/3 1/3 1/3	Truck, acquire two pickups (one 1/2 ton and one 3/4 ton utility body) to replace truck 130 and 131	\$ 38,500	\$ 115,500	\$ 115,500	\$ 2,091,079
2026	14	Split 1/3 1/3 1/3	Truck, replace 1999 7 yard dump truck 62 - 26 years old	\$ 50,000	\$ 150,000	\$ 150,000	\$ 2,141,079
2026	15	Split 1/3 1/3 1/3	Relocate Cony Street grit dewatering site to State Street	\$ 10,000	\$ 30,000	\$ 30,000	\$ 2,151,079
2026	16	Split 1/3 1/3 1/3	Truck, replace truck 12 with 1 ton dump body with v-plow	\$ 31,500	\$ 94,500	\$ 94,500	\$ 2,182,578
2026	17	Pump sta, water	Kohls - replace obsolete GE Panametrics meter	\$ 6,000	\$ 6,000	\$ 6,000	\$ 2,188,578
2026	18	Wells	Enhance drinking water security	\$ 165,000	\$ 165,000	\$ 165,000	\$ 2,353,578
2026	19	Split 1/3 1/3 1/3	GPS (2) units for GIS and DigSafe	\$ 6,733	\$ 20,200	\$ 20,200	\$ 2,360,312
2026	20	Split 1/3 1/3 1/3	Storage, acquire four storage containers to alleviate storage issues	\$ 15,000	\$ 45,000	\$ 45,000	\$ 2,375,311
2026	21	Split 1/3 1/3 1/3	170 Hospital Street, security, update door access and CCTV at 170 Hospital Street garage site	\$ 13,333	\$ 40,000	\$ 40,000	\$ 2,388,645

2026 CIP	Budget	Proposed	Budget - Proposed
Water	\$ 2,500,000	\$ 2,388,645	\$ 111,355
Sewer	\$ 2,014,411	\$ 1,921,027	\$ 93,384
Stormwater	\$ 1,439,011	\$ 1,437,438	\$ 1,573
Sum	\$ 5,953,422	\$ 5,747,110	\$ 206,312

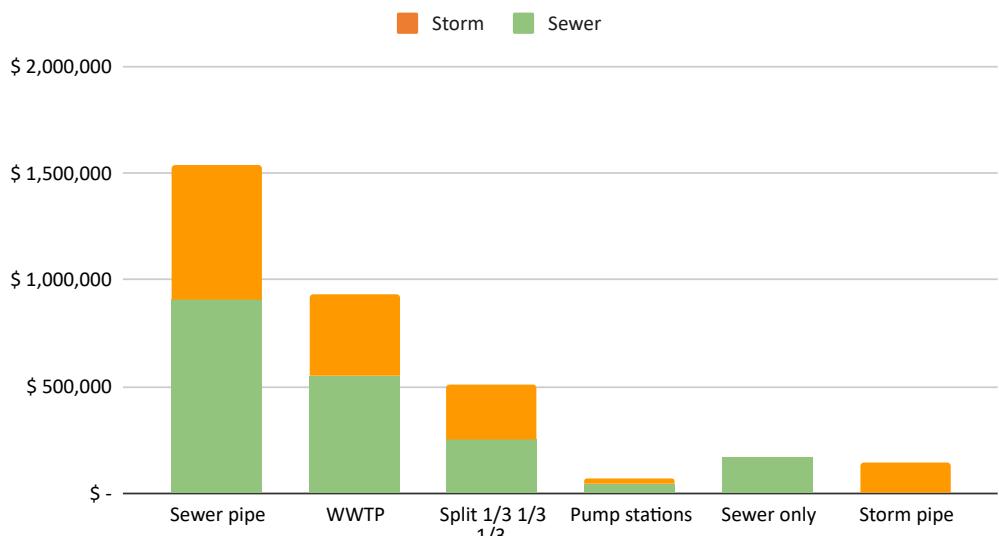
2026 CIP Summary

	Sewer	Storm	Total
Sewer pipe	\$ 907,715	\$ 630,785	\$ 1,538,500
WWTP	\$ 550,612	\$ 382,628	\$ 933,240
Split 1/3 1/3 1/3	\$ 253,231	\$ 253,231	\$ 506,462
Pump stations	\$ 43,070	\$ 29,930	\$ 73,000
Sewer only	\$ 166,400	\$ -	\$ 166,400
Storm pipe	\$ -	\$ 140,864	\$ 140,864
Sum	\$ 1,921,027	\$ 1,437,438	\$ 3,358,466

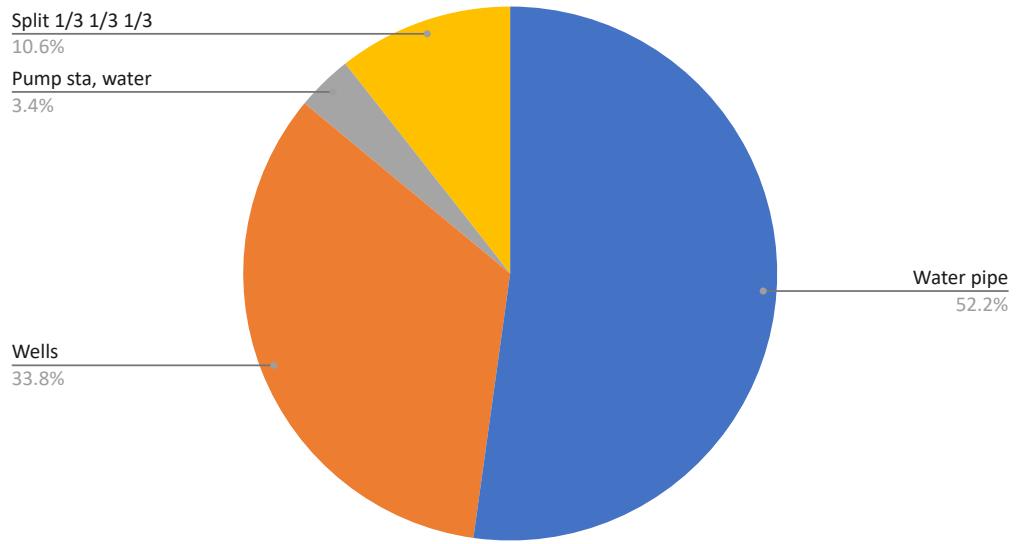
	Water
Water pipe	\$ 1,246,910
Wells	\$ 807,444
Pump sta, water	\$ 81,059
Split 1/3 1/3 1/3	\$ 253,231
Sum	\$ 2,388,645



Sewer and Storm



Water



2026 Greater Augusta Utility District Board Events Calendar

Meetings to be held at 22 Arsenal Street (Arsenal Street garage) in Augusta unless otherwise scheduled.
All meetings are public and will be posted on www.greateraugustautilitydistrict.org

Meetings are scheduled for the fourth Monday of each month at 6:00 PM unless there is a conflict.

The District observes the state holidays below and is closed for normal business.

Thursday, January 1, 2026	New Year's Day	Holiday
Monday, January 19, 2026	Martin Luther King Jr. Day	Holiday
Monday, January 26, 2026	Regular meeting	22 Arsenal
Monday, February 16, 2026	Presidents' Day	Holiday
Monday, February 23, 2026	Regular meeting	22 Arsenal
Monday, March 23, 2026	Regular meeting	22 Arsenal
Monday, April 20, 2026	Patriots' Day	Holiday
Monday, April 27, 2026	Regular meeting	22 Arsenal
Monday, May 18, 2026	Regular meeting (3rd Monday due to holiday)	22 Arsenal
Monday, May 25, 2026	Memorial Day	Holiday
Friday, June 19, 2026	Juneteenth	Holiday
Monday, June 22, 2026	Regular meeting	22 Arsenal
Friday, July 3, 2026	Independence Day	Holiday
Monday, July 27, 2026	Regular meeting	22 Arsenal
Monday, August 24, 2026	Regular meeting	22 Arsenal
Monday, September 7, 2026	Labor Day	Holiday
Monday, September 28, 2026	Regular meeting	22 Arsenal
Monday, October 12, 2026	Indigenous Peoples Day	Holiday
Wednesday, October 21, 2026	Regular and planning meeting	Civic Center
Wednesday, November 11, 2026	Veterans Day	Holiday
Monday, November 23, 2026	Regular meeting	22 Arsenal
Thursday, November 26, 2026	Thanksgiving Day	Holiday
Friday, November 27, 2026	Thanksgiving Friday	Holiday
Monday, December 28, 2026	Regular meeting	22 Arsenal
Friday, December 25, 2026	Christmas Day	Holiday