# Mt. Blue Regional School District Proposed 2022-23 Budget Review

Mt. Blue Campus Forum Tuesday, April 12, 2022 6:30 p.m.

#### COMMUNITY | CULTURE | CURRICULUM

Working together to provide high-quality educational opportunities for all

## **Presentation Agenda**

- Proposal Based upon:
  - Proposed ED 279 Funding from Maine DOE January 18, 2022
  - Mt. Blue RSD Local Budget Development Process
    - Based on previous three years
- Objective
  - Adequately and appropriately fund school department programs and operations in a <u>Fiscally</u> Responsible Manner.
- Strategies
  - 22-23 Focus to maintain current level of programming and services while developing
    - The RSU 9 Strategic Plan
    - A Ten-Year Facilities & Maintenance Plan (F & M)
    - A Systemic Multi-Year Planning "Mindset"
      - Consistent with the Strategic Plan and F & M Plan
      - Following a Multi-Year Use of present/ future Fund Balance ("don't create a cliff")
      - Through the creation of Reserve Accounts
- Presentation will focus on Warrant Article Cost Centers

## Regular Instruction

- Pre-K Grade 12 Regular Instructional Program
- \$11,456,873
  - Increase of \$298,850 over FY22 Level
  - + 2.68%
- Funding to Support:
  - One Teaching Position for Returning Home-Schooled Students \$65,667 (potential salary & benefits)
    - <u>Historical Enrollment, Home Instruction</u> & <u>Superintendent Transfers</u>
    - Staffing #s
      - 22-23 as compared to 21-22 Overall NO CHANGE
    - Extended Year Program (EYP) Summer Programming \$29,850 (depending on extra grant funds <u>sometimes</u> available in the spring is problematic)
  - Contractual Wage and Benefit Increases/Changes
    - These increases are included in all cost centers
    - Projected 10% Increase in Health Insurance (rates & staff coverage changes)

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# **Special Instruction**

- Instructional Program for Students Pre-K Grade 12 Identified with Special Needs
- \$7,588,345
  - o Increase of \$381,959
  - o + 5.3%
  - Present # of identified students 410
  - Present # of new referrals 32
- Increase Includes
  - Additional .5 FTE Social Worker \$40,955 (other ½ will be covered by grant funds)
    - Will allow us to bill MaineCare for this position and fprogram for some services
      - We have billed \$214,274 YTD FY22
      - We billed \$376,070 in FY21
    - Staffing #s
      - 22-23 as compared to 21-22 + 1 Teacher/ 5 Ed Techs
  - Increased support for projected <u>Out of District Placements</u> \$155,000
  - Contractual Wage and Benefit Increases/Changes
- Creation of a Reserve Account (from Balance Forward)
  - Future Planning & Unanticipated Costs/Needs

#### **Foster Career & Technical Education Center**

- Career & Technical Education Programs
- \$3,004,159
  - Increase of \$22,531
  - o +0.76%
- New Outdoor Leadership Program
  - O Total Cost \$120,590 (2/3rds offset by \$82,019 in New Program Subsidy from MDOE)
    - Staffing #s
      - 22-23 as compared to 21-22 +1 Teacher
- Reduction in .25 FTE Assistant Director (\$30,931)
  - Some of these duties will be offset by 2 "new" Grant Coordinator Stipends - \$10,699 (total)

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#### Student & Staff Services/Support

- Programs in Guidance, Social Work, Library Media Centers, School Health (Nurses), Curriculum & Assessment, and Instructional Technology
  - \$3,047,468
  - Increase of \$97,444
  - o + 3.30%
- Increase in "new" staff PD/Onboarding support through Instructional Coaching
  - \$70,000 in Contracted Services
    - Keeping the people we hire through better initial onboarding and PD:
      - Makes for better learning outcomes for students while also reduces student behavior difficulties!
      - Is less expensive than for us than to keep hiring and training new people!

## **Other Instruction**

- Co and Extra Curricular Programs
  - \$524,331
    - Increase of \$16,038
    - + 3.16% (negotiated agreement & supply increases)
  - Expenses Support Coach/Advisor Stipends, Supplies, Equipment, and Fees
    - Athletics
    - Co-Curricular across multiple Grade Spans

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# **System Administration**

- Superintendent's Office, School Board, Fiscal Services (Business Office), District Wide portion of Instructional Technology
  - \$1,230,624
    - Overall increase of \$10,638
    - **+**0.87%
    - This total amount is 3.07% of the present RSU 9 Budget Draft
      - "Highly Efficient System Administrative Offices at 4%" (Jim Rier, Maine DOE)

## System Administration - Cont.

- Total Budget 2320 Superintendent's Office
  - \$288,472 Increase of \$47,856
    - Restructuring of Positions
      - Director of Communications & Internal Operations
      - Receptionist (increase by .5 FTE Supt Office (\$20,890))
      - Staffing #s
        - 22-23 as compared to 21-22 + .2
    - Increase of \$9,460 for increased communication functions and activities
      - Such as:
        - Staff appreciation, recognition, and longevity awards \$5,200
        - Marketing/branding/supplies \$2,100
        - o Professional development, travel, dues/fees \$2,340

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## System Administration - Cont.1

- Total Budget 2500 Fiscal Services
  - \$510.198 Decrease of -\$11.705
    - Restructuring of Responsibilities to Plant/Operations
      - Business Manager Director of Finance/Operations
        - 75% Finance 25% Moved to Operations (\$26,025)
      - New Business Office Assistant (\$18,565 net increase)
        - Support in All Aspects of Fiscal Services
          - Including six to twelve month changeover from ADS to Infinite Visions
        - Staffing #s
          - 22-23 as compared to 21-22 +.5
    - Restructuring from fiscal office to Maintenance & Operations and cash in lieu instead of insurance for Human Resources position
    - For non-staffing areas we took a 3 Year Average of Annual Budgeted Items

## System Administration - Cont.2

- Total Budget 2310 School Board
  - \$143,605 Increase of \$9.025
    - Major Cost Driver Increase in Other Professional Services
      - Audit, Legal Fees, Negotiations
- Total Budget 2580 Instructional Technology
  - \$288,079 Decrease of -\$34,538
    - Restructuring of Technology Services to a Help Service Delivery Model
    - Transferred one position from Technology Admin (2580) (former staff member) to IT Program 2230 to Support Restructuring and New Delivery Model

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### **School Administration**

- School Building Level Administrative Offices (Principals and Administrative Assistants)
- All Elementary (5), Middle (1), and High (1) Schools
  - \$1,699,720
    - Increase of \$123,862
    - **+** 8.01%
  - Contractual Increases for Wages, Benefits & Coursework
    - Building Administrators (8.5)
    - Administrative Assistant Support (12 & 3/4) (new support staff contract major driver of this overall increase)

# **Plant Maintenance and Operations**

- All Aspects of Custodial and Maintenance Operations
  - \$4,873,581
    - Increase of \$577,690
    - + 13.45%
    - Includes Major Projects
      - Flooring at MBHS \$66,000
      - Roof Replacement at Cushing \$145,000
      - Roof Repair at Academy Hill \$92,000
    - \$150,000 Architectural and Engineering Studies at GDC, AHS, CCHS, WGM, CBS, MBMS (one time cost)
    - \$80,000 In Heating Costs
  - o FY23-24 Restore Community Bidding Process with our Towns
  - Creation of Capital and Fuel Reserve Accounts from Unallocated Fund Balance

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# Plant Maintenance and Operations- cont.

- Restructuring of Responsibilities and Fiscal Impact
  - Elimination of Director of Support Services Position
    - Replaced with Re-Structured Positions
    - Director of Transportation/Custodial Services
      - 75% Transportation and 25% Custodial/Operations
    - Director of Finance and Operations
      - 75% Business Office (Finance) and 25% Operations
    - Maintenance Supervisor
    - Custodial Supervisor
      - Net Budget Reduction in Salaries/Benefits of \$17,258
    - Staffing #s
      - 22-23 as compared to 21-22 + 1.5

### Historical Per Pupil Cost #s

- 2 year old Per pupil Costs
  - PK-8 Operating Cost Comparison of 'like' Districts
  - 9-12 w/CTE Per Pupil Cost Comparison of 'like' Districts
  - 9-12 without CTE Per Pupil Cost Comparison of 'like' Districts

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# **Student Transportation**

- All Aspects of Student Transportation Services
- \$2,583,663
  - Increase of \$97,901
  - o + 3.94%
  - 25% of Transportation Director Salary moved to Custodial Services
  - \$54,000 increase in Transportation Fuel
  - Increase of a Part-Time School Year only Driver to a 1.0 FTE Year Round Driver

### **Debt Service**

- Existing Expenses for Project Related Debt Service
  - \$4,072,831
    - Decrease of \$430,327 or 9.56%
      - These funds are being used to cover the added expense of the following major capital projects or one-time costs
        - Flooring at MBHS \$66,000
        - Roof Replacement at Cushing \$145,000
        - o Roof Repair at Academy Hill \$92,000
        - Architectural and Engineering Study \$150,000

\*Historical Debt Chart

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# Other Expenditures (School Nutrition Program)

- School Nutrition/Food Service Program
- Participation in National School Lunch Program (NSLP)
  - Has increased program revenues to combat high costs in food costs (supply chain concerns)
- Meal Debt \$41,052
  - Increase of \$35,552 to Pay Off Existing Meal Debt (Bad) as Required by Auditor
  - Typically Self-Sustaining Program
    - One Year Request to Remove Debt
    - These are not new expenses but funds previously expended (2019 and before) to produce and serve meals to students, from unpaid student/family accounts.

## **Adult Education Program**

- All Aspects of Adult Education Programming
  - \$508,652
    - Increase of 20.380
      - Teaching staff have now earned certification
    - **+4.17%**
- Contractual Wage and Benefit Increases
- Local Assessment
  - \$238,290 an increase of \$14,837 above the FY22 local assessment

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#### **FY22 to FY23**

- Overall Budget
  - o \$40,092,647
    - Increase of \$1,232,138
    - + 3.17% (Overall budget)
- Local Assessment Share
  - 0 \$13,877,628
    - Increase of \$185,879 or 1.36% (Including Adult Education)
  - o Historical Local Share Comparison

■ FY22 - +2.97% FY18 - (-2.06%)
■ FY21 - (-1.69%) FY17 - (-2.10%)
■ FY20 - +.027% FY16 - +7.65%
■ FY19 - +6.25% FY15 - +12.64%

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## **Moving Forward**

#### Fund Balance Usage and Planning

- We need to plan strategically for our present and future unallocated Fund Balance over the next 5 years
- From the June 30, 2020 Audit after the application of \$1,200,000 to offset expenditures for the FY 22 Budget, the projected balance is \$2,876,000

#### • Create Reserve Accounts (from Unallocated Fund Balance)

- Special Education \$350,000
- o Capital Reserve \$300,000
- Fuel \$100,000
- \*Instructional Technology \$300,000 (from sale of used ipad/laptops)

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## Moving Forward - part 1.

#### • ESSER Funding

- Supplement vs. Supplant (Use Consistent with Federal and State Grant Regulations)
- Some positions and stipends will not be part of 22-23 Staffing
  - Intervention teacher at MBMS, some tutors and stipend pay district-wide

#### • Strategic Plan and 10 Year Maintenance Plan

o Will Guide Development of Future Mt. Blue RSD Budgets

#### Links of Interest and Reference

- Proposed ED 279 slide 1
- Historical Enrollment slide 2
- Home Instruction slide 2
- Superintendent Transfers slide 2
- Out of District Placements slide 4
- Net Budget Reduction slide 14
- PK-8 Operating Cost Comparison of 'like' Districts slide 15
- 9-12 w/CTE Per Pupil Cost Comparison of 'like' Districts slide 15
- 9-12 without CTE Per Pupil Cost Comparison of 'like' Districts slide 15
- Historical Debt Chart slide 17
- Historical Local Share Comparison slide 20

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# **Questions**



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